2016 FINANCIAL STATEMENTS

MARCH 31, 2015-2016

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Consolidated Balance Sheets

As of March 31, 2015 and 2016

Massers Tourent Assers Cash in hand and in banks ¥ 11,109 ¥ 18,108 Real estate for sale 3,743 3,676 Cost of construction in progress 2,306 349 Cost of construction in progress 2,816 40 Cost of uncompleted development projects 41 41 Inventories 88 46 Deferred income taxes 11,157 947 Less: allowance for doubtful accounts (74) (24) Other current assets 11,167 947 Less: allowance for doubtful accounts (74) (24) Total current assets 11,167 947 Ess: allowance for doubtful accounts 11,167 14,141 Machinery and equipment 2,70 2,876 Parallel Fixed Assets: 2,70 2,876 Buildings and structures 11,164 11,141 Machinery and equipment 2,70 2,876 Tools, furniture and fixtures 2,70 2,876 Golf course 3 4			Million	s of	yen
Current Assets: Cash in hand and in banks \$\frac{1}{11,199}			Marc	h 31	<u> </u>
Current Assets: ¥ 11,199 ¥ 9,184 Notes and accounts receivable 11,781 18,802 Real estate for sale 3,743 3,567 Cost of construction in progress 2,360 349 Cost of uncompleted development projects 41 41 Inventories 83 86 Deferred income taxes 818 479 Other current assets 1,157 947 Less: allowance for doubtful accounts (74) (247) Total current assets 1,167 947 Less: allowance for doubtful accounts (74) (247) Total current assets 1,157 947 Less: allowance for doubtful accounts 11,164 11,141 Machinery and equipment 2,780 2,875 Tools, furniture and fixtures 2,862 2,744 Golf course 771 771 Land 6,401 6,234 Construction in progress 77 31 Other non-current assets 38 47 Less: accumulated depreci			2015		2016
Cash in hand and in banks ¥ 11,199 ¥ 9,184 Notes and accounts receivable 11,781 18,802 Real estate for sale 3,743 3,567 Cost of construction in progress 2,360 349 Cost of uncompleted development projects 41 41 Inventories 83 86 Deferred income taxes 818 479 Other current assets 1,157 947 Less: allowance for doubtful accounts (74) (247) Total current assets 31,108 33,209 Non-current Assets: Tangible Fixed Assets: Buildings and structures 11,164 11,141 Machinery and equipment 2,780 2,875 Tools, furniture and fixtures 2,862 2,744 Golf course 771 771 Land 6,401 6,234 Construction in progress 77 31 Other non-current assets 38 47 Less: accumulated depreciation (9,737) (9,969) Total tangible fixed assets <th>ASSETS</th> <th></th> <th></th> <th></th> <th></th>	ASSETS				
Notes and accounts receivable 11,781 18,802 Real estate for sale 3,743 3,567 Cost of construction in progress 2,360 349 Cost of uncompleted development projects 41 41 Inventories 83 86 Deferred income taxes 818 479 Other current assets 1,157 947 Less: allowance for doubtful accounts (74) (247) Total current assets 31,108 33,209 Non-current Assets: 31,108 33,209 Non-current Assets: 31,108 33,209 Non-current Assets: 11,164 11,141 Machinery and equipment 2,780 2,875 Tools, furniture and fixtures 2,862 2,744 Golf course 771 771 Land 6,401 6,234 Construction in progress 77 31 Other non-current assets 38 47 Less: accumulated depreciation (9,737) (9,969) Total tangible fixed assets	Current Assets:				
Real estate for sale 3,743 3,567 Cost of construction in progress 2,360 349 Cost of uncompleted development projects 41 41 Inventories 83 86 Deferred income taxes 818 479 Other current assets 1,157 947 Less: allowance for doubtful accounts (74) (247) Total current assets 31,108 33,209 Non-current Assets: Tangible Fixed Assets: Tangible Fixed Assets: Buildings and structures 11,164 11,141 Machinery and equipment 2,780 2,875 Tools, furniture and fixtures 2,862 2,744 Golf course 771 771 Land 6,401 6,234 Construction in progress 77 31 Other non-current assets 38 47 Less: accumulated depreciation (9,737) (9,969) Total tangible fixed assets 242 225 Investments: 242 225 Investments in securi	Cash in hand and in banks	¥	11,199	¥	9,184
Cost of construction in progress 2,360 349 Cost of uncompleted development projects 41 41 Inventories 83 86 Deferred income taxes 818 479 Other current assets 1,157 947 Less: allowance for doubtful accounts (74) (247) Total current assets 31,108 33,209 Non-current Assets: 31,108 33,209 Non-current Assets: 31,108 33,209 Non-current Assets: 31,108 33,209 Non-current Assets: 11,164 11,141 Machinery and equipment 2,780 2,875 Tools, furniture and fixtures 2,862 2,744 Golf course 771 771 Land 6,401 6,234 Construction in progress 77 31 Other non-current assets 38 47 Less: accumulated depreciation (9,737) (9,969) Total tangible fixed assets 242 225 Investments: 242	Notes and accounts receivable		11,781		18,802
Cost of uncompleted development projects 41 41 Inventories 83 86 Deferred income taxes 818 479 Other current assets 1,157 947 Less: allowance for doubtful accounts (74) (247) Total current assets 31,108 33,209 Non-current Assets: Total current assets 11,164 11,141 Machinery and equipment 2,780 2,875 Tools, furniture and fixtures 2,862 2,744 Golf course 771 771 Land 6,401 6,234 Construction in progress 77 31 Other non-current assets 38 47 Less: accumulated depreciation (9,737) (9,969) Total tangible fixed assets 242 225 Investments: 242 225 Investments in securities 6,096 5,122 Long-term loans 29 26 Deferred income taxes 430 412 Other investments 1,368	Real estate for sale		3,743		3,567
Cost of uncompleted development projects 41 41 Inventories 83 86 Deferred income taxes 818 479 Other current assets 1,157 947 Less: allowance for doubtful accounts (74) (247) Total current assets 31,108 33,209 Non-current Assets: Total current assets 11,164 11,141 Machinery and equipment 2,780 2,875 Tools, furniture and fixtures 2,862 2,744 Golf course 771 771 Land 6,401 6,234 Construction in progress 77 31 Other non-current assets 38 47 Less: accumulated depreciation (9,737) (9,969) Total tangible fixed assets 242 225 Investments: 242 225 Investments in securities 6,096 5,122 Long-term loans 29 26 Deferred income taxes 430 412 Other investments 1,368	Cost of construction in progress		2,360		349
Inventories. 83 86 Deferred income taxes. 818 479 Other current assets. 1,157 947 Less: allowance for doubtful accounts (74) (247) Total current assets. 31,108 33,209 Non-current Assets: Tangible Fixed Assets: Tangible Fixed Assets: Buildings and structures. 11,164 11,141 Machinery and equipment. 2,780 2,875 Tools, furniture and fixtures. 2,862 2,744 Golf course. 771 771 Land. 6,401 6,234 Construction in progress. 77 31 Other non-current assets. 38 47 Less: accumulated depreciation. (9,737) (9,969) Total tangible fixed assets. 242 225 Investments: 242 225 Investments in securities. 6,096 5,122 Long-term loans. 29 26 Deferred income taxes. 430 412 Other investments. 1,			41		41
Other current assets 1,157 947 Less: allowance for doubtful accounts (74) (247) Total current assets 31,108 33,209 Non-current Assets: 31,108 33,209 Non-current Assets: State of the control of the co			83		86
Less: allowance for doubtful accounts (74) (247) Total current assets 31,108 33,209 Non-current Assets: Tangible Fixed Assets: Buildings and structures 11,164 11,141 Machinery and equipment 2,780 2,875 Tools, furniture and fixtures 2,862 2,744 Golf course 771 771 Land 6,401 6,234 Construction in progress 77 31 Other non-current assets 38 47 Less: accumulated depreciation (9,737) (9,969) Total tangible fixed assets 14,357 13,873 Intangible fixed assets 242 225 Investments: 1 1,268 1,355 Long-term loans 29 26 Deferred income taxes 430 412 Other investments 1,368 1,355 Less: allowance for doubtful accounts (33) (32) Total investments 7,891 6,883 Total noncurrent assets 22,489 20,981	Deferred income taxes		818		479
Less: allowance for doubtful accounts. (74) (247) Total current assets. 31,108 33,209 Non-current Assets:	Other current assets		1,157		947
Non-current Assets: Tangible Fixed Assets: 11,164 11,141 Machinery and equipment 2,780 2,875 Tools, furniture and fixtures 2,862 2,744 Golf course 771 771 Land 6,401 6,234 Construction in progress 77 31 Other non-current assets 38 47 Less: accumulated depreciation (9,737) (9,969) Total tangible fixed assets 14,357 13,873 Intangible fixed assets 242 225 Investments: 1 29 26 Deferred income taxes 430 412 Other investments 1,368 1,355 Less: allowance for doubtful accounts (33) (32) Total investments 7,891 6,883 Total noncurrent assets 22,489 20,981	Less: allowance for doubtful accounts		(74)		(247)
Tangible Fixed Assets: 11,164 11,141 Machinery and equipment 2,780 2,875 Tools, furniture and fixtures 2,862 2,744 Golf course 771 771 Land 6,401 6,234 Construction in progress 77 31 Other non-current assets 38 47 Less: accumulated depreciation (9,737) (9,969) Total tangible fixed assets 14,357 13,873 Intangible fixed assets 242 225 Investments: 29 26 Deferred income taxes 430 412 Other investments 1,368 1,355 Less: allowance for doubtful accounts (33) (32) Total investments 7,891 6,883 Total noncurrent assets 22,489 20,981	Total current assets	_	31,108	_	33,209
Buildings and structures 11,164 11,141 Machinery and equipment 2,780 2,875 Tools, furniture and fixtures 2,862 2,744 Golf course 771 771 Land 6,401 6,234 Construction in progress 77 31 Other non-current assets 38 47 Less: accumulated depreciation (9,737) (9,969) Total tangible fixed assets 14,357 13,873 Intangible fixed assets 242 225 Investments: 29 26 Deferred income taxes 430 412 Other investments 1,368 1,355 Less: allowance for doubtful accounts (33) (32) Total investments 7,891 6,883 Total noncurrent assets 22,489 20,981	Non-current Assets:				
Machinery and equipment 2,780 2,875 Tools, furniture and fixtures 2,862 2,744 Golf course 771 771 Land 6,401 6,234 Construction in progress 77 31 Other non-current assets 38 47 Less: accumulated depreciation (9,737) (9,969) Total tangible fixed assets 14,357 13,873 Intangible fixed assets 242 225 Investments: 1 29 26 Deferred income taxes 430 412 Other investments 1,368 1,355 Less: allowance for doubtful accounts (33) (32) Total investments 7,891 6,883 Total noncurrent assets 22,489 20,981	Tangible Fixed Assets:				
Tools, furniture and fixtures 2,862 2,744 Golf course 771 771 Land 6,401 6,234 Construction in progress 77 31 Other non-current assets 38 47 Less: accumulated depreciation (9,737) (9,969) Total tangible fixed assets 14,357 13,873 Intengible fixed assets 242 225 Investments: 29 26 Deferred income taxes 430 412 Other investments 1,368 1,355 Less: allowance for doubtful accounts (33) (32) Total investments 7,891 6,883 Total noncurrent assets 22,489 20,981	Buildings and structures		11,164		11,141
Golf course 771 771 Land 6,401 6,234 Construction in progress 77 31 Other non-current assets 38 47 Less: accumulated depreciation (9,737) (9,969) Total tangible fixed assets 14,357 13,873 Intangible fixed assets 242 225 Investments: 29 26 Deferred income taxes 430 412 Other investments 1,368 1,355 Less: allowance for doubtful accounts (33) (32) Total investments 7,891 6,883 Total noncurrent assets 22,489 20,981	Machinery and equipment		2,780		2,875
Golf course 771 771 Land 6,401 6,234 Construction in progress 77 31 Other non-current assets 38 47 Less: accumulated depreciation (9,737) (9,969) Total tangible fixed assets 14,357 13,873 Intangible fixed assets 242 225 Investments: 29 26 Deferred income taxes 430 412 Other investments 1,368 1,355 Less: allowance for doubtful accounts (33) (32) Total investments 7,891 6,883 Total noncurrent assets 22,489 20,981	Tools, furniture and fixtures		2,862		2,744
Construction in progress 77 31 Other non-current assets 38 47 Less: accumulated depreciation (9,737) (9,969) Total tangible fixed assets 14,357 13,873 Intangible fixed assets 242 225 Investments: 5,122 10,096 5,122 Long-term loans 29 26 Deferred income taxes 430 412 Other investments 1,368 1,355 Less: allowance for doubtful accounts (33) (32) Total investments 7,891 6,883 Total noncurrent assets 22,489 20,981			771		771
Other non-current assets 38 47 Less: accumulated depreciation (9,737) (9,969) Total tangible fixed assets 14,357 13,873 Intangible fixed assets 242 225 Investments: 5,122 10,096 5,122 Long-term loans 29 26 Deferred income taxes 430 412 Other investments 1,368 1,355 Less: allowance for doubtful accounts (33) (32) Total investments 7,891 6,883 Total noncurrent assets 22,489 20,981	Land		6,401		6,234
Less: accumulated depreciation (9,737) (9,969) Total tangible fixed assets 14,357 13,873 Intangible fixed assets 242 225 Investments: 5,096 5,122 Long-term loans 29 26 Deferred income taxes 430 412 Other investments 1,368 1,355 Less: allowance for doubtful accounts (33) (32) Total investments 7,891 6,883 Total noncurrent assets 22,489 20,981	Construction in progress		77		31
Total tangible fixed assets 14,357 13,873 Intangible fixed assets 242 225 Investments: 5,122 Long-term loans 29 26 Deferred income taxes 430 412 Other investments 1,368 1,355 Less: allowance for doubtful accounts (33) (32) Total investments 7,891 6,883 Total noncurrent assets 22,489 20,981	Other non-current assets		38		47
Total tangible fixed assets 14,357 13,873 Intangible fixed assets 242 225 Investments: 5,122 Long-term loans 29 26 Deferred income taxes 430 412 Other investments 1,368 1,355 Less: allowance for doubtful accounts (33) (32) Total investments 7,891 6,883 Total noncurrent assets 22,489 20,981	Less: accumulated depreciation		(9,737)		(9,969)
Investments: 6,096 5,122 Long-term loans 29 26 Deferred income taxes 430 412 Other investments 1,368 1,355 Less: allowance for doubtful accounts (33) (32) Total investments 7,891 6,883 Total noncurrent assets 22,489 20,981	Total tangible fixed assets	_	14,357	_	13,873
Investments in securities 6,096 5,122 Long-term loans 29 26 Deferred income taxes 430 412 Other investments 1,368 1,355 Less: allowance for doubtful accounts (33) (32) Total investments 7,891 6,883 Total noncurrent assets 22,489 20,981	Intangible fixed assets		242		225
Long-term loans 29 26 Deferred income taxes 430 412 Other investments 1,368 1,355 Less: allowance for doubtful accounts (33) (32) Total investments 7,891 6,883 Total noncurrent assets 22,489 20,981	Investments:				
Deferred income taxes. 430 412 Other investments 1,368 1,355 Less: allowance for doubtful accounts (33) (32) Total investments 7,891 6,883 Total noncurrent assets 22,489 20,981	Investments in securities		6,096		5,122
Other investments 1,368 1,355 Less: allowance for doubtful accounts (33) (32) Total investments 7,891 6,883 Total noncurrent assets 22,489 20,981	Long-term loans		29		26
Less: allowance for doubtful accounts (33) (32) Total investments 7,891 6,883 Total noncurrent assets 22,489 20,981	Deferred income taxes		430		412
Total investments 7,891 6,883 Total noncurrent assets 22,489 20,981	Other investments		1,368		1,355
Total noncurrent assets	Less: allowance for doubtful accounts		(33)		(32)
and the control of th	Total investments		7,891		6,883
Total assets <u>¥ 53,598</u> <u>¥ 54,190</u>	Total noncurrent assets		22,489		20,981
	Total assets	¥	53,598	¥	54,190

Consolidated Balance Sheets

As of March 31, 2015 and 2016

		Million	s of	yen
	March 31,			
	_	2015		2016
LIABILITIES				
Current Liabilities:				
Notes and accounts payable	¥	10,941	¥	14,160
Short-term loans payable		1,000		<i></i>
Income taxes payable		1,071		683
Advances received on construction in progress		5,435		4,397
Advances received on development business		6		_
Accrued bonuses to employees		247		311
Accrued bonuses to directors and statutory auditors		46		46
Accrued warranty		22		41
Allowance for losses on construction contracts		306		_
Other current liabilities	_	1,545		1,726
Total current liabilities	_	20,619	_	21,365
Non-current Liabilities:				
Net defined benefit liability		371		366
Membership deposit		2,643		2,508
Deferred income taxes		1,666		1,314
Other long-term debt		259		235
Total non-current liabilities	_	4,939	_	4,423
Total liabilities		25,558		25,788
NET ASSETS				
Shareholders' Equity				
Common stock		9,116		9,116
Authorized — 200,000,000 shares		,		,
Issued — 68,368,532 shares as of March 31, 2015 and 2016				
Capital surplus		5,066		5,502
Retained earnings		11,563		12,986
Treasury shares		(1,276)		(1,262)
Total shareholders' equity		24,470		26,342
Accumulated Other Comprehensive Income				
Unrealized gain (loss) on other securities		1,725		1,085
Unrealized gain (loss) on hedging derivatives		19		1
Foreign currency translation adjustments		271		415
Remeasurements of defined benefit plans		(116)		(216)
Total accumulated other comprehensive income	_	1,899		1,285
Non-controlling interests		1,670		775
Total net assets		28,040		28,402
Debt net assets sum total	¥	53,598	¥	54,190

Consolidated Statements of Income

For the years ended March 31, 2015 and 2016

	Million	s of yen		
	March 31,			
	2015	2016		
Net Sales:				
Construction contracts	¥ 55,373	¥ 67,640		
Real estate development and other	15,679	4,689		
	71,052	72,329		
Cost of Sales:				
Construction contracts	50,549	60,792		
Real estate development and other	11,378	3,108		
	61,927	63,901		
Gross profit	9,125	8,429		
Selling, General and Administrative Expenses	4,328	4,739		
Operating income	$\frac{4,328}{4,797}$	3,690		
Operating income	4,191	5,090		
Non-Operating Income (Expenses):				
Interest and dividend income	112	167		
Interest expenses	(67)	(27)		
Foreign exchange gains	324	_		
Foreign exchange losses	_	(215)		
Other, net	82	91		
	5,247	3,704		
Special Items:				
Gain on sales of non-current assets	30	0		
Gain on sales of investment securities	_	0		
Gain on bargain purchases	48	_		
Loss on disposal of non-current assets	(3)	(29)		
Loss on sales of investment securities	(5)	_		
Loss on valuation of shares of subsidiaries and associates	(4)	0		
Impairment loss	(601)	(167)		
Other, net	(55)	(1)		
Income before income taxes and minority interests	4,656	3,508		
Income Taxes				
Current	1,414	933		
Deferred	298	389		
Profit	2,944	2,186		
Profit attributable to non-controlling interests	92	18		
Profit attributable to owners of parent	¥ 2,853	¥ 2,168		

Consolidated Statements of Comprehensive Income For the years ended March 31, 2015 and 2016

	, ,	en		
		Mar	ch 31	,
		2015		2016
Profit	¥	2,944	¥	2,186
Other Comprehensive Income:				
Unrealized gain (loss) on other securities		897		(640)
Unrealized gain (loss) on hedging derivatives		16		(18)
Foreign currency translation adjustment		416		29
Remeasurements of defined benefit plans		180		(100)
Total other comprehensive income		1,509		(729)
Comprehensive Income		4,453		1,457
Comprehensive income attributable to:				
Owners of parent		4,210		1,554
Non-controlling interests		243		(96)

Consolidated Statements of Changes in Equity

For the years ended March 31, 2015 and 2016

						Millions of yen					
			Sharehold	ler's equity	у	Accumula	ted other co	omprehensi	ve income		
	Number of							Foreign			
	shares of					Unrealized	Unrealized gain	currency	Remeasurements		
	common	Common	Capital	Retained	Treasury	gain on other	on hedging	translation	of defined	Non-controlling	Total net
	stock	stock	surplus	earnings	shares	securities	derivatives	adjustments	benefits plans	interests	assets
	(thousands)										
Balance at March 31, 2014 Cumulative effects of changes in accounting	68,369	9,116	5,066	9,161	(1,269)	828	3	6	(296)	1,485	24,102
policies	_	_		108	_	_	_	_		_	108
Restated balance	_	9,116	5,066	9,269	(1,269)	828	3	6	(296)	1,485	24,210
Profit attributable to owners of parent	_	_	_	2,853	_	_	_	_	_	_	2,853
Dividends of surplus Purchase of treasury	_	_	_	(559)	_	_	_	_	_	_	(559)
shares Disposal of treasury	_	_	_	_	(7)	_	_	_	_	_	(7)
shares	_	_	0	_	0	_	_	_	_	_	0
Total changes of items during period			0		(7)	896_	16_	265_	180_	185_	
Balance at March 31, 2015	68,369	9,116	5,066		(1,276)		19	<u>271</u>	(116)		28,040
Balance at March 31, 2015	68,369	9,116	5,066	11,563	(1,276)	1,725	19	271	(116)	1,670	28,040
Dividends of surplus Profit attributable to	_	_	_	(745)	_	_	_	_	_	_	(745)
owners of parent	_	_	_	2,168	_	_	_	_	_	_	2,168
Purchase of treasury shares	_	_	_	_	(7)	_	_	_	_	_	(7)
Disposal of treasury shares	_	_	6	_	20	_	_	_	_	_	26
Change in treasury share of parent arising from transactions with non-controlling											
shareholders Net changes of items other than	_	_	430	_	_	_	_	_	_	_	430
shareholders' equity Total changes of items	_	_	_	_	_	(639)	(18)	143	(100)	(895)	(1,510)
during period			436	1,423	13	(639)	(18)	143_	(100)	(895)	362
Balance at March 31, 2016	68,369	9,116	5,502	12,986	(1,262)	1,085	1	414	(216)	775	28,402

Consolidated Statements of Cash Flows

For the year ended March 31, 2015 and 2016

	Million	s of yen
	2015	2016
Cash flows from operating activities:	V 4.656	V 2.500
Income before income taxes	¥ 4,656	¥ 3,508
Depreciation	593	777
Impairment loss	601	167
Interest and dividend income	(112)	(167)
Interest expenses	67	27
Increase (decrease) in net defined benefit liability	(53)	(146)
(Gain) loss on sales of non-current assets	(30)	(0)
Loss on disposal of non-current assets	3	29
Foreign exchange (gains) losses	(272)	21
(Gain) loss on sales of investment securiries	5	(0)
Increase (decrease) in provision for directors' bonuses	10	(0)
Increase (Decrease) in accrued warranty	(11)	18
Increase (Decrease) in allowance for losses on construction contracts	217	(306)
Increase (Decrease) in accrued bonuses	(144)	64
Increase (Decrease) in allowance for doubtful accounts	(2)	173
Loss on valuation of shares of subsidiaries and associates	4	0
Gain on bargain purchases	(48)	
(Increase) Decrease in notes and accounts receivable	3,951	(7,022)
(Increase) Decrease in cost of construction in progress and cost of	0.45	2.044
uncompleted development projects	847	2,011
(Increase) Decrease in real estate for sale and inventories	4,922	171
Increase (Decrease) in other current assets	(401)	202
Increase (Decrease) in notes and accounts payable	(5,839)	3,219
Increase (Decrease) in advances received on construction in progress	483	(1,038)
Increase (Decrease) in other current and non-current assets	(139)	25
Other	24	36
Sub-total Interest and dividend income received	9,332	1,769 166
	111	
Interest expenses paid	(67) (831)	(27)
Net cash provided by (used in) operating activities	8,545	$\frac{(1,337)}{570}$
Cash flows from investing activities:		
Payment into time deposit	(920)	(911)
Proceeds from withdrawal of time deposit	521	920
Payments for purchase of non-current assets	(779)	(486)
Proceeds from sale of non-current assets	50	0
Payments for purchase of intangible assets	(13)	(12)
Payments for purchase of investments in securities	(24)	(5)
Proceeds from sales of investments in securities	10	6
Payments for loans	(38)	(22)
Proceeds from recovery of loans	35	5
Purchase of shares of subsidiaries and associates	(8)	_
Other	26	1 (700)
Net cash provided by (used in) investing activities	(1,139)	(503)
Cash flows from financing activities:		
Increase (decrease) in short-term loans, net	_	(1,000)
Payments of long-term loans payable	(4,148)	_
Purchase of treasury shares	(7)	(6)
Disposal of treasury shares	_	49
Cash dividends paid	(559)	(743)
Cash dividends paid to non-controlling shareholders	(2)	(2)
Proceeds from changes in ownership interests in subsidiaries that do not		
result in change in scope of consolidation	_	(399)
Other	(12)	(6)
Net cash provided by (used in) financing activities	(4,728)	(2,107)
Effect of exchange rate changes on cash and cash equivalents	307	34
Net increase (decrease) in cash and cash equivalents	2,986	(2,006)
Cash and cash equivalents of beginning of year	7,493	10,479
Cash and cash equivalents of end of year	¥ 10,479	¥ 8,472

Notes to Consolidated

Financial Statements

1. Basis of Presenting Consolidated Financial Statements

(a) Accounting Principles

The accompanying consolidated financial statements have been prepared based on the accounts maintained by Kitano Construction Corp.(the "Company") and its subsidiaries prepared in accordance with accounting principles generally accepted in Japan, which are different in certain respects as to the application and disclosure requirements of International Financial Reporting Standards, and are compiled from the consolidated financial statements prepared by the Company as required by the Financial Instruments and Exchange Act of Japan.

(b) Scope of Consolidation

The Company had 4 subsidiaries (majority-owned companies) as at March 31, 2016 (4 for 2015). The consolidated financial statements in fiscal years ended March 31, 2015 include the accounts of the Company and 4 (4 for 2015) of its subsidiaries "the Companies", which are listed below:

Kawanakajima Tochi Kaihatsu Co., Ltd.
 Solomon Kitano Mendana Hotel Limited.
 Sakura Hanoi Plaza Investment Co., Ltd.
 Asahi Agency Inc.
 59.5% owned

The above consolidated subsidiaries, except for Solomon Kitano Mendana Hotel Limited and Sakura Hanoi Plaza Investment Co., Ltd., which have a fiscal year ending at December 31 of each year, have a fiscal year ending at March 31 of each year, which is the same as the fiscal year of the Company.

2. Summary of Significant Accounting Policies

(a) Principles of Consolidation

All significant intercompany balances, intercompany transactions and unrealized profits among the Companies have been eliminated in consolidation and the portion thereof attributable to minority interests is charged to minority interests.

Goodwill is principally amortized over a five year period on a straight-line basis from the year of acquisition.

(b) Recognizing Revenues and Costs of Construction Contracts

Revenues and costs of construction contracts that commenced on or after April 1, 2009, of which the percentage of completion can be reliably estimated, are recognized by the percentage-of-completion method. The percentage of completion is calculated based on the cost incurred to date as a percentage of the estimated total cost. The completed-contract method is applied to all other construction contracts.

(c) Inventory Valuation

The cost of construction in progress, real estate for sale and the cost of uncompleted development projects are stated at cost, as determined on a specific project basis.

Materials and supplies are stated at cost, as determined based on an average method.

The net book value of inventories in the balance sheet is written down if the net realizable value declines.

(d) Depreciation

Depreciation is computed by the straight-line method for buildings (excluding leasehold improvements and auxiliary facilities attached to buildings) and by the declining-balance method for other assets, at rates based on the estimated useful lives of the assets, as prescribed by Japanese income tax laws. Depreciation for real estate for leasing is computed by the straight-line method. The range of useful lives is principally from 2 to 50 years for buildings and structures and from 2 to 17 years for store fixtures and equipment.

(e) Allowance for Doubtful Accounts

The balance of allowance for doubtful accounts represents the amount deemed necessary to cover possible losses estimated on an individual doubtful account basis. The amount is calculated using a certain percentage based on past experience for other accounts.

(f) Accrued Warranty

Accrued warranty is provided for against the future costs of warranty from completed construction.

(g) Accrued Bonuses to Employees

Accrued bonuses are computed by estimating the payment required in order to provide for the payment of bonuses to employees.

(h) Accrued Bonuses to Directors and Statutory Auditors

Accrued bonuses are computed by estimating the payment required in order to provide for the payment of bonuses to directors and statutory auditors.

(i) Reserve for Retirement Benefits to Employees

The Company recognize accrued pension and severance costs to employees based on the actual valuation of projected benefit obligation and plan assets at fair value.

Actuarial gains and losses were recognized using mainly the straight-line method over a period of 10 years.

Prior service costs were amortized using mainly the straight-line method over a period of 10 years, the period within the estimated average remaining service life of the employees.

(j) Allowance for losses on construction contracts

The Company prepares reasonable estimated amount for future losses from construction works outstanding at fiscal year-end.

(k) Cash and Cash Equivalents

Cash and cash equivalents in the consolidated statements of cash flows are composed of cash in hand, bank deposits able to be withdrawn on demand and short-term investments with an original maturity of three months or less and which represent a minor risk of fluctuations in value.

(1) Income Taxes

The income taxes of the Company and its domestic subsidiaries consist of corporate income taxes, local inhabitants' taxes and enterprise taxes.

The Company and its subsidiaries account for deferred taxes in accordance with the regulations for preparation of consolidated financial statements in Japan. Deferred income taxes are determined using the asset and liability approach, whereby deferred tax assets and liabilities are recognized in respect of temporary differences between the tax basis of assets and liabilities and those as reported in the financial statements.

(m) Securities Valuation

Held-to-maturity debt securities are carried at amortized cost.

Available-for-sale securities are classified into two categories where: (a) the fair value is available and (b) the fair value is not available.

- (a) Securities whose fair value is available are valued at the quoted market price prevailing at the fiscal yearend. Net unrealized gains or losses on these securities are reported as a separate component of net assets at a net-of-tax amount. Cost of sales is determined by the moving-average method.
- (b) Securities whose fair value is not available are valued at cost, determined by the moving-average method.

(n) Hedge Accounting

Gains or losses arising from changes in the fair value of the derivatives designated as "hedging instruments" are deferred as an asset or liability and included in net profit or loss in the same period during which the gains and losses on the hedged items or transactions are recognized.

The derivatives designated as hedging instruments by the Company are principally forward exchange contracts. The related hedged items are finance for the overseas construction business. The Company is able to fix future cash flows and mitigate the deterioration of income from the construction business due to yen depreciation. The Company obtains management approval before making forward exchange contracts, and subsequently the accounting department executes and controls the contract.

(o) Consumption Tax

Consumption Tax payable or receivable is excluded from each account in the consolidated statements of income.

Reclassification of Accounts

Certain prior year amounts have been reclassified to conform with the current year's presentation.

Changes in accounting policies

(Application of Accounting Standard for Business Combinations)

The Accounting Standard for Business Combinations (ASBJ Statement No. 21, issued on September 13, 2013), the Accounting Standard for Consolidated Financial Statements (ASBJ Statement No. 22, issued on September 13, 2013) and the Accounting Standard for Business Divestitures (ASBJ Statement No. 7, issued on September 13, 2013) were among standards brought into effect as of the first quarter of the fiscal year. Revisions were made to methods of recording differences due to changes in equity in subsidiaries remaining under the control of the Company as capital surplus, and recording expenses relating to acquisitions as expenses for the consolidated accounting year in which they are incurred. For business combinations occurring after the start of the first quarter of the fiscal year, revisions were also made to methods of reflecting revised allocation of acquisition costs, based on the establishment of temporary accounting procedures, in quarterly consolidated financial statements for the quarter in which the business combination occurred. Changes were also made to listing quarterly net income and listing minority interests as non-controlling interests. To reflect the relevant changes to listings, quarterly consolidated financial statements and consolidated financial statements are being reconfigured for the previous cumulative third quarter and the previous fiscal year.

The application of the Accounting Standard for Business Combinations, and other relevant standards, is subject to transitional measures set out in Article 58-2(4) of the Accounting Standard for Business Combinations, Article 44-5(4) of the Accounting Standard for Consolidated Financial Statements, and Article 57-4(4) of the Accounting Standard for Business Divestitures.

Standards will therefore be applied in the future, starting from the beginning of the first quarter of the fiscal year. As a result, income before income taxes for the fiscal year under review decreased by 430 million yen. Capital surplus for the fiscal year under review on the other hand increased by 430 million yen. In the consolidated statement of cash flow for the consolidated accounting year under review, cash flows relating to the acquisition or sale of shares in subsidiaries without change in the scope of consolidation are listed under "cash flows from financing activities".

Cash flows relating to expenses associated with the acquisition of shares in subsidiaries without any change to the scope of consolidation, and expenses incurred in relation to the acquisition or sale of subsidiaries without any change in the scope of consolidation, are listed under "cash flows from operating activities.

The end-of-year balance for capital surplus in the consolidated statement of changes in equity for the fiscal year under review showed an increase of 430 million yen.

Net assets per share increased by 6.91 yen and earnings per share decreased by 6.90 yen.

(Unapplied accounting standards, etc.)

Guidance on the Recoverability of Deferred Tax Assets (ASBJ Guidance No. 26, issued on March 28, 2016)

(1) Summary

Guidance on the Recoverability of Deferred Tax Assets sets out guidelines for the application of the Accounting Standard for Tax Effect Accounting (Financial Services Agency) in relation to the recoverability of deferred tax assets. As part of the transfer of practical and auditing guidelines on tax effect accounting from the Japanese Institute of Certified Public Accountants (JICPA) to the Accounting Standards Board of Japan (ASBJ), the ASBJ has divided companies into five categories in relation to guidelines on the recoverability of deferred tax assets, particularly those set out in JICPA Auditing Committee Report No. 66

(Auditing Treatment Regarding Judgment of Realizability of Deferred Tax Assets), and essentially overturned the framework for handling estimates when posting deferred tax assets in each of the relevant categories. As a result, essential revisions have been made to guidance in selected areas, including classification requirements and handling posted figures for deferred tax assets.

(Revisions to classification requirements and handling posted figures for deferred tax assets)

- ·Handling companies that do not meet any classification requirements from Category 1 through Category 5
- ·Classification requirements for Category 2 and Category 3
- ·Handling temporary differences on unscheduled deductibles for companies corresponding to Category 2
- ·Handling reasonable estimable periods for taxable income before additions or subtractions (temporary differences on deductibles, etc.) for companies corresponding to Category 3
- ·Handling cases in which companies meeting requirements for Category 4 also correspond to Category 2 or Category 3

(2) Planned application date

Guidance will be applicable from the beginning of the fiscal year ending March 31, 2017.

(3) Impact of application of the above accounting standard and guidance

The impact that the application of Guidance on the Recoverability of Deferred Tax Assets will have on consolidated financial statements are currently under evaluation.

3. Notes to the Consolidated Balance Sheets

			MIIIIOII	s or yen		
			March 31, 2015 201			
		2	015	2016		
(1)	Inventories					
	Materials and supplies	¥	73	¥	76	
	Merchandise		10		10	
(2)	Assets pledged as collateral					
	Buildings		282		_	
	Land		1,161		_	
(3)	The guarantee of housing construction flaw security					
	Investment in securities		180		184	

4. Notes to Consolidated Statements of Operations

		for	rch 31,		
		2	2016		
(1)	Allowance for loss on construction contract				
	included in cost of sales of construction contracts	¥	217	¥	_
(2)	Write-down of inventories included in cost of				
	sales on real estate development and other		200		43
(3)	The major components of "Selling, general and				
	administrative expenses"				
	Payroll		1,469		1,462
	Retirement benefit expenses		73		69
	Allowance for accrued bonuses		130		155
	Provision of allowance for doubtful accounts		_		177
	Depreciation		340		389

Milliona of won

Millione of von

Notes to Consolidated Statement of Comprehensive Income Reclassification adjustments and tax effects related to other comprehensive income were as follows:

Gains (losses) arisin Reclassification adj	oss) on other securitie	a not of taxon		the year en		ch 31,
Gains (losses) arisin Reclassification adj					0	010
Reclassification adj	ar duminar tha reason		<u>¥</u>	2015	<u></u>	(074)
			Ť	1,260	Ť	(974) (0)
Total before tax	c effect			1,260		(974)
				(363)		335
Net unrealized a	gain (loss) on other se	curities, net of taxes		897		(640)
Deferred gain (loss) o	on hedging, net of taxe	S				
	ng during the year		¥	24	¥	(27)
				(8)		9
Deferred gain (l	loss) on hedging, net o	f taxes		16		(18)
Foreign currency tran				44.0		20
Gains (losses) arisir	ng during the year		¥	416_	¥	29
	lefined benefit plans, r					
	ng during the year		¥	240	¥	(177)
	ustments			47		37
	income tax effect			287		(140)
	ctts of defined benefit p			$\frac{(107)}{180}$		$\frac{40}{(100)}$
nemeasuremen	is of defined benefit p	ians, net or tax		100		(100)
Total other com	nprehensive income		¥	1,509	¥	(729)
Type of shares	of outstanding shares Balance at	March 31, 2015 Number of shares Increase in shares	Decrease i	in shares	Balan	ce at
Type of Shares	Beginning of year	during the year	during th		end of	
Issued stock						
Common stock	68,368,532	_		_		368,532
Total	68,368,532				08,3	368,532
Treasury shares						
Common stock	6,152,666	20,890		97	6,1	173,459
Total	6,152,666	20,890		97	6,1	173,459
The summary of the n Increase by the r Decrease by the s	repurchase of shares le	ess than one unit				90 shares 97 shares
		W 1 01 001 <i>e</i>				
		March 31, 2016 Number of shares				
Type of shares	Balance at Beginning of year	Increase in shares during the year	Decrease i		Balan end of	
Issued stock	208111111111111111111111111111111111111		441116	,	0114 01	your
Common stock	68,368,532	_		_	68,3	368,532
Total	68,368,532				68,3	368,532
Treasury shares						
Common stock	6,173,459	20,506		86,664	6,1	107,301
Total	6,173,459	20,506		86,664	6,1	107,301
The summary of the n	nain change reason					
		ess than one unit			20.5	06 shares
		one unit				60 shares
		s (the Company's share				
						04 shares

6.

(b) Dividends

(1) Dividends paid to shareholders

	Date of approval	Resolution Approved by	Type of shares	Amount (Thousands of Yen)	Paid from	Amount Per share (Yen)	Shareholder's cut-off date	Effective date	
_	June 19, 2015	Annual general meeting of shareholders	Common stock	748,162	Retained earnings	12	March 31, 2015	June 22, 2015	

(2) Dividends with a shareholders' cut-off date during the current fiscal year but an effective date subsequent to the current fiscal year

Date of approval	Resolution Approved by	Type of shares	Amount (Thousands of Yen)	Paid from	Amount Per share (Yen)	Shareholder's cut-off date	Effective date
June 24, 2016	Annual general meeting of shareholders	Common stock	623,267	Retained earnings	10	March 31, 2016	June 27, 2016

7. Notes to the Consolidated Statements of Cash Flows

		Millions of yen			
	March 31,				
		2015		2016	
Cash in hand and in banks	¥	11,199	¥	9,184	
Time deposits with a deposit term of over 3 months		(720)		(712)	
Cash and cash equivalents	¥	10,479	¥	8,472	

8. Fair Value of Financial Instruments

(a) The fair value and book value of financial instruments as of March 31, 2015 and March 31, 2016, other than items of which fair value are not practically available, are as follows:

	Millions of yen					
	March 31, 2015					
	Boo	ok value	Fa	ir value	Difference	
Cash and deposits	¥	11,199	¥	11,199	¥	_
Notes and accounts receivable		11,781		11,781		_
Investments in securities		5,069		5,069		_
Total		28,049		28,049	¥	
Notes and accounts payable	¥	10,941	¥	10,941	¥	
Short-term loans	т	1,000	т	1,000	т	_
	¥	11,941	¥	11,941	¥	
Total Derivative transactions	¥	28	¥	28	¥	
Derivative transactions	_ T		T		T	
			M:111: a			
				ons of yen		
				1 31, 2016	D:00	
		ok value		ir value		erence
Cash and deposits	¥	9,184	¥	9,184	¥	_
Notes and accounts receivable		18,802		18,802		_
Investments in securities		4,092		4,092		
Total	_¥	32,078	_¥	32,078	<u>¥</u>	
Notes and accounts payable	¥	14,160	¥	14,160	¥	_
Total	¥	14,160	¥	14,160	¥	_
Derivative transactions	¥		¥	, , , , , , , , , , , , , , , , , , ,	¥	

(1) Financial instruments for which it is extremely difficult to determine the fair value

	Millions of yen				
	March 31, 2015		March	March 31, 2016	
	Book value		Book value		
Non-listed shares *	¥	1,027	¥	1,031	
Membership deposit *		2,643		2,508	

^{*} It is extremely difficult to determine the fair values thereof because neither market quoted prices are available nor future Cash Flows can be estimated.

(2) Redemption schedule for money claims and securities with maturities

Millions of yen									
March 31, 2015									
Due in 1 year or Due after 1 year Due after 5 years							Due after 10		
		less through 5 years		through	h 10 years	У	ears		
Cash and deposits	¥	11,189	¥	1	¥	_	¥	_	
Notes and accounts									
receivable		11,781		_		_		_	
Investments in securities									
Government bonds		_		35		123		_	
Corporate bonds		_		_		100		_	

Millions of yen March 31, 2016 Due after 1 year through 5 years Due after 5 years Due in 1 year or Due after 10 through 10 years years 9,174 Cash and deposits..... Notes and accounts receivable..... 18,802 Investments in securities Government bonds...... 109 73 Corporate bonds..... 100

9. Investments in Securities

The following tables summarize the acquisition cost and book value of available-for-sale securities with market value as of March 31, 2015 and 2016:

			Millio	ns of yen		
			March	31, 2015		
	Book value			sition cost	Dif	ference
Securities with book value exceeding						
acquisition cost:	**	4 = 20	**	0.055	***	0.500
Equity securities		4,760	¥	2,257	¥	2,503
Government bonds		180		172		7
Corporate bonds		101		100		11
Sub-total	_¥	5,041	¥	2,530	¥	2,511
Securities with book value not exceeding acquisition cost:						
Equity securities	¥	28_	¥	29	¥	(1)
Sub-total	¥	28	¥	29	¥	(1)
Total	_¥	5,069	_¥	2,558	¥	2,511
			Millio	ns of yen		
				ns of yen 31, 2016		
	Boo	k value	March		Dif	ference
Securities with book value exceeding acquisition cost:	Boo	k value	March	31, 2016	Dif	ference
		k value	March	31, 2016	Diff	ference
acquisition cost:	¥		March Acquis	31, 2016 sition cost		
acquisition cost: Equity securitiesGovernment bonds	¥	3,777	March Acquis	31, 2016 sition cost 2,246		1,531
acquisition cost: Equity securities	¥	3,777 184	March Acquis	2,246 174		1,531
acquisition cost: Equity securities	¥	3,777 184 101	March Acquis ¥	2,246 174 100	¥	1,531 10 1
acquisition cost: Equity securities	¥	3,777 184 101	March Acquis ¥	2,246 174 100	¥	1,531 10 1
acquisition cost: Equity securities	¥	3,777 184 101	March Acquis ¥	2,246 174 100	¥	1,531 10 1
acquisition cost: Equity securities	¥ ¥	3,777 184 101 4,062	March Acquis ¥	2,246 174 100 2,520	¥	1,531 10 1 1,542
acquisition cost: Equity securities	¥ ¥ ¥	3,777 184 101 4,062	March Acquis	2,246 174 100 2,520	¥ ¥	1,531 10 1 1,542 (5)

10. Derivative transactions

Derivative transactions for which hedge accounting is applied. Currency-related transaction

					Million	ns of yen		
					March	31, 2016		
Hedging method	Transaction type	Main hedged item		ntract nount		ntract · 1 year	Fair	value
Deferred hedge method	Foreign exchange forward contract Buy U.S. dollar	Forecasted foreign currency transactions	¥	42	¥	_	¥	1

11. Reserve for Retirement Benefits to Employees

Employees of the Company is covered by a defined-benefit corporate pension plan and defined-contribution allowance plan. Employees of its domestic subsidiaries are covered by termination allowance plan or defined-contribution pension plan.

D - C 1	benefit plans
Defined	nenent hians

(a) Movements in retirement benefit obligations (except	(c)	below)
---	-----	--------

Balance at April 1, 2015	¥	2,801
Service cost		145
Interest cost		14
Actuarial loss (gain)		89
Benefits paid		(351)
Balance at March 31, 2016	¥	2,697

(b) Movements in plan assets (except (c) below)

Balance at April 1, 2015	¥	2,478
Expected return on plan assets		50
Actuarial loss (gain)		(88)
Contributions paid by the employer		293
Benefits paid		(351)
Balance at March 31, 2016	¥	2,382

(c) Movements in net liability for retirement benefits based on the simplified method

_	·		
	Balance at April 1, 2015	 ¥	48
	Retirement benefit costs		5
	Benefits paid		(3)
	Balance at March 31, 2016	¥	50

$(d) \ \ Reconciliation \ from \ retirement \ benefit \ obligations \ and \ plan \ assets \ to \ liability \ for \ retirement \ benefits$

Funded retirement benefit obligations	¥	2,745
Plan assets		(2,414)
		331
Unfunded retirement benefit obligations		35
Total net liability (asset) for retirement benefits at March 31, 2016		366
Asset for retirement benefits		366
Total net liability (asset) for retirement benefits at March 31, 2016	¥	366

(e) Retirement benefit costs		
Service cost	¥	145
Interest cost		14
Expected return on plan assets		(50)
Net actuarial loss amortizations		44
Past service cost amortization		(8)
Retirement benefit costs calculated by simplified method		5_
Total retirement benefit costs for the year ended March 31, 2016	<u>¥</u>	151
(f) Remeasurements of defined benefit plans, before tax		
Past service cost	¥	(8)
Actuarial gains / losses		(133)
Total	¥	(140)
(g) Breakdown of items recognized in accumulated other comprehensive income		
Unrealized past service cost	¥	341
Unrecognized actuarial differences		(30)
Total	¥	311
(h) Plan assets		
Securities		22%
Bonds		21%
General accounts		47%
Other		10%
Total		100%
(i) Long-term expected rate of return Current and target asset allocations, historical and expected returns on various catchave been considered in determining the long-term expected rate of return (i) Associal expected rate of return	egories of	plan assets
(j) Actuarial assumptions		

(k) Defined contribution plans

Amount of contributions to defined contribution plans by the Company and its subsidiaries was ¥51 million.

 $0.5\% \\ 2.0\%$

Discount rate.....

Rate of expected return on plan assets.....

12. Income Taxes

(a) The tax effects of temporary differences that give rise to significant portions of the deferred tax assets are presented below:

	Millions of yen					
	March 31,					
		2015		2016		
Deferred tax assets:						
Write-down of fixed assets	¥	737	¥	746		
Allowance for doubtful accounts		34		87		
Write-down of marketable securities		166		155		
Intercompany profits		255		242		
Loss on valuation of real estate for sale		553		304		
Operating loss carry forwards		111		63		
Net defined benefit liability		119		111		
Other		649		481		
Total gross deferred tax assets		2,624		2,190		
Valuation allowance		(1,283)		(1,263)		
		1,341		927		
Deferred tax liabilities:						
Reserve for special depreciation		(152)		(120)		
Reserve for advanced depreciation		(57)		(54)		
Unrealized gain on other securities		(785)		(450)		
Difference from fair value of subsidiaries		(756)		(724)		
Deferred gains or losses on hedges		(9)		(0)		
Total gross deferred tax liabilities		(1,759)		(1,350)		
Net deferred tax assets	¥	(418)	¥	(423)		

(b) The reconciliation between the statutory tax rate and the effective tax rate as at March 31, 2015 and 2016 is presented below:

	As of March 31,					
	2015	2016				
Statutory tax rate	_	32.8%				
Permanent differences on expenses not deductible	_	1.5				
Permanent differences on income not taxable	_	(0.2)				
Accrued bonuses to directors and statutory						
auditors not deductible	_	0.4				
Inhabitant taxes per capita	_	0.6				
Valuation allowance	_	1.8				
Influence by effective tariff change	_	0.8				
Other		0.0				
Effective tax rate		37.7%				

In fiscal year 2015, since the difference between statutory effective tax rate and actual effective tax rate after applying tax effect accounting is less than 5% of statutory effective tax rate, note is omitted.

13. Segment Information

(1) The segment information of the Company and its subsidiaries for the year ended March 31, 2015 and 2016 is presented below:

The Company and its subsidiaries operate principally in the following four industrial segments:

Construction........... Construction, engineering works, development and sale of real estate.

Golf courses...... Management of golf courses

Hotels...... Management of hotels

Advertising agent Management of advertising agent.

(2) The segment information of the Company and its subsidiaries for the year ended March 31,2015 and 2016 is presented below:

Millions of Yen														
March 31, 2015														
			(Golf			Adv	ertising						
	Con	struction	co	urses	Н	otels	a	gent	'	Total	Recon	ciliations	Con	solidated
I . Net sales and Operating income														
Net sales														
Customers	¥	67,572	¥	248	¥	1,781	¥	1,451	¥	71,052	¥	_	¥	71,052
Intersegment or		7		4		7		94		111		(111)		_
transfer						<u> </u>				111		(111)		
Total		67,578		252		1,789		1,545		71,164		(111)		71,052
Operating income (loss)	¥	4,645	¥	1	¥	81	¥	41	¥	4,768	¥	29	¥	4,797
II. Other														
Depreciation and amortization		259		38		319		6		622		(29)		593

Millions of Yen														
March 31, 2016														
			(Golf			Adv	ertising						
	Con	struction	co	urses	Н	lotels	г	igent	,	Total	Recor	ciliations	Con	solidated
I . Net sales and Operating income														
Net sales														
Customers	¥	68,421	¥	248	¥	2,038	¥	1,623	¥	72,329	¥	_	¥	72,329
Intersegment or transfer		33		4		5		114		155		(155)		· —
Total		68,454		251		2,042		1,737		72,485		(155)		72,329
Operating income	¥	3,454	¥	(4)	¥	156	¥	62	¥	3,668	¥	22	¥	3,690
II. Other														
Depreciation and amortization		293		44		460		8		805		(28)		777

14. Per Share Data

Net assets per share and earnings per share as of and for the year ended March 31, 2015 and 2016 are as

	Yen						
		2015	2016				
Net assets per share	¥	423.98	¥	443.73			
Earnings per share – primary		45.86		34.84			
Basis of net income per share of common stock							
		Million	of yen				
		2015	2016				
Profit attributable to owners of parent	¥	2,853	¥	2,168			
Profit pertaining to common stock	¥	2,853	¥	2,168			
Average outstanding shares of common stock		thousand chares	62,218 thousand shares				
2. Basis of net assets per share of common stock							
		Million	s of Yen	L			
		2015	2016				
Net assets	¥	28,040	¥	28,402			
Amounts deducted from net assets		1,670		775			
Non-controlling interests		1,670		775			
Net assets applicable to common stock		26,369		27,627			
Number of shares of common stock at end of year	62,19	5 thousand	62,26	l thousand			
·	,			hares			

BOARD OF DIRECTORS, STATUTORY AUDITORS

AND EXECUTIVE OFFICERS

Board of Directors

Chairman and President, Representative Director

Takahiro Kitano

Directors

Yoshikatsu Yamazaki

Zentaro Ozawa

Outside Director

Yoshinori Uda

Fumiko Yazaki

Statutory Auditors

Permanent Auditor

Noboru Takizawa

Outside Auditors

Yoshichika Owa

Toshiyuki Nishimura

Nobuyoshi Sakai

Executive Officers

President and Executive Officer

Takahiro Kitano *

Senior Executive Officer

Yoshikatsu Yamazaki *

Managing Executive Officers

Itsuo Takeuchi

Zentaro Ozawa *

Kiyoto Kitagawa

Executive Officers

Shuichi Moriyasu

Yoshito Iwasaki

Atsushi Gomyo

Tsuneaki Yamada

Masakatsu Kobayashi

Sadao Sugimura

Hironori Terashima

Kenichi Oguma

Satoshi Kubo

^{*:} Member of Board of Directors

