# 2009 FINANCIAL STATEMENTS

MARCH 31, 2008-2009

KITANO CONSTRUCTION CORP.

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## Consolidated Balance Sheets As of March 31, 2008 and 2009

	Millions of yen		
	Mar	ch 31,	
	2008	2009	
ASSETS			
Current Assets:			
Cash in hand and in banks	¥ 5,634	¥ 6,363	
Notes and accounts receivable	7,985	11,476	
Real estate for sale	698	5,217	
Cost of construction in progress	13,312	14,028	
Cost of uncompleted development projects	5,300	1,281	
Inventories - materials and supplies	63	49	
Deferred income taxes	593	1,197	
Other current assets	1,230	2,904	
Less: allowance for doubtful accounts	(73)	(638)	
Total current assets	34,741	41,876	
Buildings and structures Machinery and equipment Golf course Land Construction in progress Other	$14,760 \\ 1,444 \\ 1,977 \\ 8,216 \\ 9 \\ 1,930 \\ (0.558)$	8,645 771 1,231 7,666 2 1,792 (6,926)	
Less: accumulated depreciation Total tangible fixed assets	$\frac{(9,558)}{18,777}$	$\frac{(6,926)}{13,181}$	
Cost in excess of net assets of subsidiaries Other intangible fixed assets	$ \begin{array}{r} 10,111\\ 19\\ \underline{615}\\ 634 \end{array} $	$\begin{array}{c} 10,101\\ \hline \\ 40\\ \hline \\ 40\end{array}$	
Investments:			
Investments in securities	5,133	4,207	
Long-term loans	3,103	2,399	
Deferred income taxes	853	707	
Other investments	1,361	1,548	
Less: allowance for doubtful accounts	(1,619)	(1,197)	
Total investments	8,831	7,663	
Total fixed assets	28,243	20,884	
	¥ 62,984	¥ 62,761	

	Millions of yen			yen
	March 31,			,
		2008		2009
LIABILITIES				
Current Liabilities:				
Notes and accounts payable	¥	14,893	¥	17,025
Short-term bank loans		4,043		7,000
Income taxes payable		52		664
Advances received on construction in progress		10,615		11,029
Advances received on uncompleted development projects		4		40
Accrued bonuses to employees		336		301
Accrued bonuses to directors and statutory auditors		35		53
Accrued warranty		29		32
Allowance for losses on construction contracts		660		120
Other current assets		832		829
Total current liabilities	_	31,499		37,093
Long-Term Debt:				
Reserve for retirement benefits to employees		548		510
Reserve for retirement benefits to officers		986		_
Membership deposit		6,170		3,464
Other long-term debt		206		461
Total long-term debt	_	7,910	_	4,435
NET ASSETS				
Shareholders' equity				
Common stock		9,116		9,116
Authorized — 200,000,000 shares				
Issued — 78,368,532 shares as of March 31, 2008 and 2009				
Capital surplus		7,426		7,420
Retained earnings		6,235		6,430
Treasury stock		(1,841)		(2,156
Total shareholders' equity		20,937		20,816
Valuation and translation adjustments				
Unrealized gain on other securities		1,096		241
Unrealized gain on hedging derivatives		(17)		17
Foreign currency translation adjustments		(48)		(276
Total valuation and translation adjustments		1,032		(18
Minority interests		1,608		434
Total net assets	¥	23,576	¥	21,232

## **Consolidated Statements of Operations**

## For the years ended March 31, 2008 and 2009

	Millions of yen		
	Mare	ch 31,	
	2008	2009	
Net Sales:			
Completed construction contracts	¥ 58,109	¥ 63,081	
Real estate development and engineering	12,329	2,770	
	70,439	65,851	
Cost of Sales:			
Completed construction contracts	54,993	58,066	
Real estate development and engineering	8,717	1,933	
	63,711	59,999	
Gross profit	6,728	5,852	
Selling, General and Administrative Expenses	5,265	4,291	
Operating income	1,463	1,561	
Non-Operating Income/(Losses):			
Interest and dividend income	102	274	
Interest expenses	(195)	(175	
Foreign exchange losses	(247)	(157	
Equity in losses of affiliates	(72)	(329)	
Other, net	163	110	
	1,215	1,285	
Special Items:			
Gain on sales of fixed assets	9	1	
Loss on disposal of fixed assets	(16)	(15)	
Impairment loss on fixed assets	(2)	(218	
Gain on sales of subsidiaries stocks	332	520	
Loss from compensation for damage	(424)	_	
Gain/(Loss) on sales of investment securities	(15)	434	
Gain on bad debts recovered	—	367	
Loss on valuation of real estate for sale		(221	
Provision of allowance for doubtful accounts		(553)	
Other, net	(33)	(59)	
Income before income taxes and minority interests	1,065	1,541	
Income taxes			
Current	68	655	
Deferred	33	99	
Minority Interests in Earnings of Consolidated Subsidiaries	(62)	(21	
Net income	¥ 902	¥ 766	

## Consolidated Statements of Changes in Net Assets For the years ended March 31, 2008 and 2009

					M1	llions of y	ven			
								Adjustments		
	Number of							on foreign		
	shares of				Unrealized		Unrealized gain	currency		
	common	Common	Capital	Retained	gain on other	Treasury	on hedging	statements	Minority	Total net
	stock	stock	surplus	earnings	securities	stocks	derivatives	translation	interests	assets
	(thousands)									
Balance at March 31, 2007	71,564	9,116	7,426	5,760	2,189	(1,828)	6	16	1,553	24,240
Net Gain for the year										
ended March 31, 2008	—	—	—	902	—	_	—	—	—	902
Cash dividends	_	_	—	(428)	_	_	_	—	_	(428)
Increase in treasury										
stock	(40)	—	—	—	—	(15)	—	—	_	(15)
Gain on sale of treasury										
stock	—	—	(0)	—	—	3	—	—	—	3
Other	—	—	—	—	—	_	-	—	—	—
Adjustment for the year					(1,093)		(23)	(64)	(54)	(1,126)
Balance at March 31, 2008 Net Gain for the year	71,524	9,116	7,426	6,235	1,096	(1,841)	(17)	(48)	1,608	23,576
ended March 31, 2009	_	_	_	766	_	_	_	_	_	766
Cash dividends	_	_	_	(571)	_	_	_	_	_	(571)
Increase in treasury										
stock	(1,391)	_	_	_	_	(320)	_	_	_	(320)
Gain on sale of treasury										
stock	_	_	(0)	_	_	2	_	_	_	2
Other	_	_	_	_	_	2	_	_	_	2
Adjustment for the year					(855)		33	(229)	(1,173)	(2,223)
Balance at March 31, 2009	70,133	9,116	7,426	6,430	241	(2,156)	17	(276)	434	21,232

## **Consolidated Statements of Cash Flows**

## For the year ended March 31, 2008 and 2009

	Millions of yen	
	2008	2009
Cash flows from operating activities:		
Net income before income taxes	¥ 1,065	¥ 1,541
Adjustments for:	500	200
Depreciation	506	308
Impairment loss on fixed assets	2	218
Equity in (gains)/losses of affiliates	72	329
Interest and dividend income	(102)	(274)
Interest expenses	195	175
(Gain)/loss on sales of fixed assets	(9) 138	(1) 53
Foreign exchange (gains)/losses Gain on bad debts recovered	100	(367)
Gain/(Loss) on sales of investment securities	15	(434)
Gain/(Loss) on sales of subsidiaries stocks	(332)	(520)
Increase/(Decrease) in reserve for retirement benefits to	(002)	(520)
employees and officers	4	(983)
Increase/(Decrease) in accrued warranty	(14)	2
Increase/(Decrease) in allowance for losses on construction contracts	555	(540)
Increase/(Decrease) in accrued bonuses	37	(32)
Increase/(Decrease) in allowance for doubtful accounts	(5)	575
(Increase)/Decrease in notes and accounts receivable	4,427	(3,562)
(Increase)/Decrease in cost of construction in progress and cost of	1,121	(0,001)
uncompleted development projects	2,598	3,304
(Increase)/Decrease in real estate for sale and inventories	43	(4,686)
Increase/(Decrease) in notes and accounts payable	(2,140)	2,278
Increase/(Decrease) in advances received on construction in progress	(686)	415
Other	(219)	(1,871)
Sub-total	6,151	(4,073)
Interest and dividend income received	102	641
Interest expenses paid	(195)	(175)
Income taxes paid	(100)	(52)
Net cash provided by/(used in) operating activities	5,957	(3,659)
Contraction of the state of the		
Cash flows from investing activities:	(252)	(116)
Payment for making time deposit Proceeds from withdraw of time deposit	(252) 231	(116) 250
Payments for purchase of fixed assets	(624)	(609)
Proceeds from sale of fixed assets	(024)	(009)
Payments for purchase of investments in securities	(601)	(894)
Proceeds from sale of investments in securities	498	801
Payments for loans	(390)	
Collections of loans.	691	2,266
Proceeds from sale of shares of a consolidated subsidiary	510	2,200
Other	33	(66)
Net cash provided by/(used in) investing activities	149	1,638
Cash flams from financing a tiniti		
Cash flows from financing activities:	(9.090)	4 000
Increase/(decrease) in short-term bank loans, net	(3,232)	4,000
Purchase of treasury stock	(13)	(317)
Cash dividends paid Other	(430)	(574)
Net cash provided by/(used in) financing activities	(3,675)	(1) 3,108
	(100)	
Effect of exchange rate changes on cash and cash equivalents	(109)	(67)
Net increase/(decrease) in cash and cash equivalents	2,322	1,021
Cash and cash equivalents of beginning of year	3,059	5,381
Increase/(Decrease) in cash and cash equivalents due to the change in consolidation scope of subsidiaries		(151)
Cash and cash equivalents of end of year	¥ 5,381	$\frac{(151)}{4}$ $\frac{151}{6,251}$
Cash and Cash equivalents of end of year	1 0,001	

## Notes to Consolidated

### **Financial Statements**

#### 1. Basis of Presenting Consolidated Financial Statements

(a) Accounting Principles

The accompanying consolidated financial statements have been prepared based on the accounts maintained by Kitano Construction Corp. (the "Company") and its subsidiaries prepared in accordance with accounting principles generally accepted in Japan, which are different in certain respects as to the application and disclosure requirements of International Financial Reporting Standards, and are compiled from the consolidated financial statements prepared by the Company as required by the Financial Instruments and Exchange Law of Japan. (b) Scope of Consolidation

The Company had 5 subsidiaries (majority-owned companies) as at March 31, 2009 (8 for 2008). The consolidated financial statements in fiscal years ended March 31, 2009 include the accounts of the Company and 4 (7 for 2008) of its subsidiaries "the Companies", which are listed below:

- •Kawanakajima Tochi Kaihatsu Co., Ltd. ..... 69.23% owned
- •Solomon Kitano Mendana Hotel Limited. ..... 100.00% owned
- •Asahi Agency Co., Ltd. ..... 59.52% owned

The above consolidated subsidiaries, except for Solomon Kitano Mendana Hotel Limited and Western Samoa Kitano Limited, which have fiscal years ending at December 31 of each year, have a fiscal year ending at March 31 of each year, which is the same as the fiscal year of the Company.

The Company excluded 3 subsidiaries (Kisokougen Kaihatsu Co., Ltd., Kitano ArmsCorp. and Hakubai Inc.), which were consolidated subsidiaries at March 31, 2008, from the scope of consolidation because the company lost a control for those subsidiaries in fiscal years ended March 31, 2009.

The remaining 1 unconsolidated subsidiary is not consolidated, as it is not significant in terms of total assets, net sales, net income or retained earnings.

#### 2. Summary of Significant Accounting Policies

#### (a) Principles of Consolidation

All significant intercompany balances, intercompany transactions and unrealized profits among the Companies have been eliminated in consolidation and the portion thereof attributable to minority interests is charged to minority interests.

In eliminating investments in shares of consolidated subsidiaries, with the underlying equity in net assets, any difference between the cost of an investment in a subsidiary and the amount of underlying equity in net assets of the subsidiary is treated as an asset or a liability, as the case may be, and amortized over a period of five years on a straight-line basis.

The assets and liabilities of the consolidated subsidiaries are recorded at market value on their consolidation. Cost in excess of the net assets of the subsidiaries is amortized over 5 years.

(b) Investment in Unconsolidated Subsidiaries and Affiliates

Investments in unconsolidated subsidiaries and affiliates are stated at cost.

The equity method of accounting for such investments is applied to Sakura Hanoi Plaza Investment Company Limited, Kawajima Nakayama Kaihatsu Co., Ltd, Kitano Arms Corp, and Hakubai Inc., which are affiliates of the Company, since the application of this method has significant effect on the net income and retained earnings of the Companies.

The Company applied the equity method for Kitano Arms Corp. and Hakubai Inc., which were consolidated subsidiaries at March 31, 2008 because the Company lost a dominator for those subsidiaries in fiscal years ended March 31, 2009.

(c) Revenue Recognition from Construction Contracts

Revenue from and related costs of construction contracts, whose construction periods are more than two years and contract amounts are more than one billion yen, are recorded under the percentage-of-completion method. Revenue from and related costs of construction contracts except the above are recorded using the complete-contract method.

(d) Inventory Valuation

The cost of construction in progress, real estate for sale and the cost of uncompleted development projects are stated at cost, as determined on a specific project basis. Materials and supplies are stated at cost, as determined based on an average method.

Effective April 1, 2008, the Company and its domestic consolidated subsidiaries have applied the "Accounting Standard for Measurement of Inventories" (ASBJ Statement NO.9). For real estate for sale and the cost of uncompleted development projects, the evaluation method has been changed from the cost method to the cost method where the book value is reduced based on their decrease in profitability.

As the result of applying ASBJ Statement No.9, operating income decreased by ¥48 million, and income before income taxes and minority interests decreased by ¥270 million for the year ended March 31, 2009. (e) Depreciation

Depreciation is computed by the straight-line method for buildings (excluding leasehold improvements and auxiliary facilities attached to buildings) and by the declining-balance method for other assets, at rates based on the estimated useful lives of the assets, as prescribed by Japanese income tax laws. Depreciation for real estate for leasing is computed by the straight-line method. The range of useful lives is principally from 3 to 50 years for buildings and structures and from 2 to 20 years for store fixtures and equipment.

#### (f) Allowance for Doubtful Accounts

The balance of allowance for doubtful accounts represents the amount deemed necessary to cover possible losses estimated on an individual doubtful account basis. The amount is calculated using a certain percentage based on past experience for other accounts.

(g) Accrued Warranty

Accrued warranty is provided for against the future costs of warranty from completed construction.

(h) Accrued Bonuses to Employees

Accrued bonuses are computed by estimating the payment required in order to provide for the payment of bonuses to employees.

(i) Accrued Bonuses to Directors and Statutory Auditors

Accrued bonuses are computed by estimating the payment required in order to provide for the payment of bonuses to directors and statutory auditors.

(j) Reserve for Retirement Benefits to Employees

The Company recognize accrued pension and severance costs to employees based on the actual valuation of projected benefit obligation and plan assets at fair value.

Actuarial gains and losses are amortized based on the straight-line method over a period of 10 years starting from the beginning of the subsequent year.

(k) Allowance for losses on construction contracts

The Company prepares reasonable estimated amount for future losses from construction works outstanding at fiscal year-end.

(1) Leases

The Company leases certain equipment under finance leases. Finance lease transactions that did not involve transfer of ownership were previously accounted for in accordance with the method used for ordinary operating lease transactions.

Effective April 1, 2008, the "Accounting Standard for Lease Transactions" (ASBJ Statement No.13) and "Guidance on Accounting Standard for Lease Transactions" (ASBJ Guidance No.16) were applied. Leased assets related to finance lease transactions that do not involve transfer of ownership are depreciated on a straight-line basis, with the lease periods used as their useful lived and no residual value.

For finance lease transactions which took place before April 1, 2008, the accounting method remains same, as for ordinary operating lease transactions.

The impact of this change on income and loss was immaterial.

(m) Cash and Cash Equivalents

Cash and cash equivalents in the consolidated statements of cash flows are composed of cash in hand, bank deposits able to be withdrawn on demand and short-term investments with an original maturity of three months or less and which represent a minor risk of fluctuations in value.

(n) Income Taxes

The income taxes of the Company and its domestic subsidiaries consist of corporate income taxes, local inhabitants' taxes and enterprise taxes.

The Company and its subsidiaries account for deferred taxes in accordance with the regulations for preparation of consolidated financial statements in Japan. Deferred income taxes are determined using the asset and liability approach, whereby deferred tax assets and liabilities are recognized in respect of temporary differences between the tax basis of assets and liabilities and those as reported in the financial statements.

#### (o) Securities Valuation

Held-to-maturity debt securities are carried at amortized cost.

Available-for-sale securities are classified into two categories where: (a) the fair value is available and (b) the fair value is not available.

(a) Securities whose fair value is available are valued at the quoted market price prevailing at the fiscal yearend. Net unrealized gains or losses on these securities are reported as a separate component of net assets at a net-of-tax amount. Cost of sales is determined by the moving-average method.

(b) Securities whose fair value is not available are valued at cost, determined by the moving-average method. (p) Hedge Accounting

Gains or losses arising from changes in the fair value of the derivatives designated as "hedging instruments" are deferred as an asset or liability and included in net profit or loss in the same period during which the gains and losses on the hedged items or transactions are recognized.

The derivatives designated as hedging instruments by the Company are principally forward exchange contracts. The related hedged items are finance for the overseas construction business. The Company is able to fix future cash flows and mitigate the deterioration of income from the construction business due to yen depreciation. The Company obtains management approval before making forward exchange contracts, and subsequently the accounting department executes and controls the contract.

(q) Reclassification of Accounts

Certain prior year amounts have been reclassified to conform with the current year's presentation.

#### 3. Notes to the Consolidated Balance Sheets

	withous of year			
	March 31,			
	20	008	2	009
<ol> <li>Investments in unconsolidated subsidiaries and affiliates</li> <li>Assets pledged as collateral</li> </ol>	¥	7	¥	282
Buildings		334		331
Land		1,161		1,161

Milliong of you

#### 4. Notes to Consolidated Statements of Operations

- (1) Charges to income for warranty which is included in "Cost of Sales-completed construction contracts" was ¥29 million for the year ended March 31, 2008, and ¥32 million for the year ended March 31, 2009. Allowance for accrued bonuses included in "Cost of Sales-completed construction contracts" was ¥224 million for the year ended March 31, 2008, and ¥199 million for the year ended March 31, 2009. Allowance for loss on construction contract included in "Cost of Sales-completed construction contracts" was ¥660 million for the year ended March 31, 2008, and ¥199 million for the year ended March 31, 2009.
- (2) ¥48 million write-down of inventory book value for impairment loss to reflect reduced profitability was included in cost of sales for the year ended March 31, 2009.
- (3) Selling, general and administrative expenses included the following:

	Millions of yen			
	for	the year er	ded Ma	rch 31,
	2	008	6	2009
Depreciation	¥	440	¥	237
Payroll		1,812		1,484
Allowance for accrued bonuses		136		147

(4) Impairment loss on fixed assets

The Company recognized an impairment loss on fixed assets as follows:

			Millions of y	en
			March 31, 20	08
Description	Location	Classification	Amount	
Idle property	Nara	Land	¥	2
			Millions of y	en
			March 31, 20	09
Description	Location	Classification	Amount	
Hotel	Samoa	Building	¥	201
Idle property	Nagano	Land lease	¥	17

The book values of the above asset was reduced to their recoverable amounts and an impairment loss was recognized.

#### 5. Notes to the Consolidated Statement of Changes in Net Assets

(a) Type and number of outstanding shares

		March 31, 2008		
		Number of shares		
Type of shares	Balance at	Increase in shares	Decrease in shares	Balance at
	Beginning of year	during the year	during the year	end of year
Issued stock				
Common stock	78,368,532	_		78,368,532
Total	78,368,532			78,368,532
Treasury stock				
Common stock	6,804,233	57,574	17,525	6,844,282
Total	6,804,233	57,574	17,525	6,844,282

Treasury stock increased by 57,574 shares due to the repurchase of shares less than one unit and decreased by 10,863 shares due to the sale of shares less than one unit.

Treasury stock decreased by 6,662 shares due to the decrease in the ratio of possession of subsidiaries.

		Number of shares		
Type of shares	Balance at Beginning of year	Increase in shares during the year	Decrease in shares during the year	Balance at end of year
Issued stock				
Common stock	78,368,532	—	_	78,368,532
Total	78,368,532			78,368,532
Treasury stock				
Common stock	6,844,282	1,452,154	61,369	8,235,067
Total	6,844,282	1,452,154	61,369	8,235,067

Increase by the acquisition of the treasury stock by the board of directors resolution	1,331,000 shares
by the repurchase of shares less than one unit	87,239 shares
by the increase in the ratio of possession of subsidiaries	33,915 shares
Decrease by the sale of shares less than one unit	10,517 shares
by having excluded subsidiaries from scope of consolidation	50,852 shares

#### (b) Dividends

#### (1) Dividends paid to shareholders

Date of approval	Resolution Approved by	Type of shares	Amount (Thousands of Yen)	Paid from	Amount Per share (Yen)	Shareholders' cut-off date	Effective date
June 28, 2007	Annual general meeting of shareholders	Common stock	431,224	Retained earnings	6	March 31, 2007	June 29, 2007
June 27, 2008	Annual general meeting of shareholders	Common stock	574,591	Retained earnings	8	March 31, 2008	June 30, 2008

## (2) Dividends with a shareholders' cut-off date during the current fiscal year but an effective date subsequent to the current fiscal year

	Resolution		Amount		Amount		
Date of	Approved	Type of	(Thousands		Per share	Shareholders'	Effective
approval	by	shares	of Yen)	Paid from	(Yen)	cut-off date	date
June 26, 2009	Annual general meeting of shareholders	Common stock	563,329	Retained earnings	8	March 31, 2009	June 29, 2009

#### 6. Notes to the Consolidated Statements of Cash Flows

		withous of year			
		March 31,			
	2008		2009		
Cash in hand and in banks	¥	5,634	¥	6,363	
Time deposits with a deposit term of over 3 months		(253)		(113)	
Cash and cash equivalents	¥	5,381	¥	6,251	

Milliona of vor

#### 7. Lease Transactions

Information on finance lease transactions, other than those in which the ownership of the leased equipment was recognized as transferred to lessees, is as follows:

	Millions of yen				
	March 31,				
	2	008	2009		
Machinery, equipment and other					
Acquisition cost	¥	160	¥	104	
Accumulated depreciation		(95)		(78)	
Net book value	¥	65	¥	26	
The future lease rental payment on such lease contracts					
Due within one year	¥	35	¥	18	
Due over one year		30		8	
Total	¥	65	¥	26	
Lease rental expenses for the year	¥	34	¥	26	
Including an amount equivalent to depreciation	¥	34	¥	26	

#### 8. Investments in Securities

(a) As of March 31, 2009, "Other securities" are valued at fair value, with unrealized gains and losses, net of applicable taxes, reported in a separate component of shareholders' equity.

(b) The following tables summarize the book value and fair value of held-to-maturity debt securities as of March 31, 2008 and 2009: Millions of year

	Millions of yen					
	March 31, 2008					
	Boo	ok value		ir value	Dif	ference
Securities with fair value						
exceeding book value:						
Debt securities	¥	_	¥		¥	
Sub-total	¥		¥		¥	
Securities with fair value						
not exceeding book value:						
Debt securities	¥	5	¥	5	¥	(0)
Sub-total	¥	5	¥	5	¥	(0)
otal	¥	5	¥	5	¥	(0)
			Millio	ons of yen		
			March	h 31, 2009		
	Boo	ok value	Fai	ir value	Dif	ference
ecurities with fair value exceeding book value:						
Debt securities	¥	5	¥	5	¥	0
Sub-total		5	¥	5	¥	0
qualities with fair value						
ecurities with fair value not exceeding book value:						
Debt securities	. ¥		¥		¥	
					- <u>+</u> ¥	
Sub-totalotal		5	¥ ¥	5	- <u>∓</u> ¥	0
				ons of yen h 31, 2008		
	Acquis	sition cost		ok value	Dif	ference
ecurities with book value exceeding	riequi					
acquisition cost:	v	1 005	v	9.714	V	1 000
Equity securities		1,805	¥	3,714	¥	1,909
Sub-total	<u>¥</u>	1,805	¥	3,714	¥	1,909
ecurities with book value not						
exceeding acquisition cost:	v	959	v	900	v	(70)
Equity securities		358	¥ ¥	288	¥ ¥	(70)
Sub-totalotal		358 2,163	¥	$\frac{288}{4,002}$	¥	(70) 1,839
				ons of yen h 31, 2009		
	Acquis	sition cost		ok value	Dif	ference
ecurities with book value exceeding acquisition cost:	noqui					
•	V	1,679	v	2 260	v	581
Equity securities Sub-total		1.079	¥	2,260	¥	
		· · · · · · · · · · · · · · · · · · ·	¥	2,260	¥	581
		1,679	¥	2,260	¥	
		· · · · · · · · · · · · · · · · · · ·	¥	2,260	¥	
exceeding acquisition cost:	<u>¥</u>	1,679				581
exceeding acquisition cost: Equity securities	<u>¥</u>	1,679	¥	697	¥	(176)
exceeding acquisition cost:	¥ ¥	1,679 873 100	¥ ¥	697 99	¥ ¥	581 (176) (1)
	¥ ¥ ¥	1,679	¥	697	¥	581

¥

Total.....

2,651

¥

405

3,056

¥

(d) Available-for-sale securities sold during the year ended March 31, 2008 and 2009, are as follows:

	Millions of yen				
	2	008	2009		
Proceeds from sale of securities	¥	498	¥	801	
Gross realized gain on sale of available-for-sale securities	¥	5	¥	440	
Gross realized loss on sale of available-for-sale securities	¥	20	¥	6	

(e) The following tables summarize the book value of securities with no available fair value as of March 31, 2008 and 2009:

		March 31,			
	2008		2	2009	
Available-for-sale securities					
Unlisted equity securities					
(excluding over-the-counter securities)	¥	1,119	¥	869	

#### (f) Schedule for redemption of held-to-maturity debt securities with maturities:

	Millions of yen									
		March 31, 2008								
		Within		r one year thin five		five years within ten				
	0	ne year		years		years	Over t	en years		
Held-to-maturity										
debt securities	¥		¥	5	¥		¥			
Total	¥		¥	5	¥		¥			
				Millions	s of ye	en				
				March 3	1, 20	09				
			Over	r one year	Over	five years				
		Within	wi	thin five	but	within ten				
	0	ne year		years		years	Over t	en years		
Held-to-maturity										
debt securities	¥	5	¥		¥		¥	_		
Corporate bonds	¥		¥		¥	100	¥			
Total	¥	5	¥		¥	100	¥			
100001		0				100				

#### 9. Reserve for Retirement Benefits to Employees

- (a) Employees of the Company and its domestic subsidiaries are covered by a qualified pension plan and a severance payment plan. Some foreign subsidiaries have a defined contribution pension plan.
- (b) The reserve for retirement benefits as of March 31, 2008 and 2009 is analyzed as follows: Millions o

willions of yea				
March 31,				
	2008		2009	
¥	(5,083)	¥	(5,191)	
	4,573		3,885	
	(510)		(1,306)	
	(37)		(796)	
	—			
	(548)		(510)	
	—		—	
¥	(548)	¥	(510)	
	¥	Marc           2008           ¥         (5,083)           4,573         (510)           (510)         (37)            (548)	March 31,           2008           ¥         (5,083)         ¥           4,573             (510)             (510)             (573)             (510)	

(c) The net periodic expenses related to retirement benefits for the fiscal year 2008 and 2009 are as follows:

	Millions of yen				
	March 31,				
	2	008	2009		
Service costs	¥	191	¥	178	
Interest costs		126		124	
Expected return on plan assets		(104)		(91)	
Recognition of actuarial differences		(36)		24	
Amortization of prior service cost				_	
	¥	178	¥	234	

(d) Assumptions used in calculation of the above information were as follows:

	As of March 31,			
	2008	2009		
Discount rate	2.5%	2.0%		
Expected rate of return on plan assets	2.0%	2.0%		
Method of attributing the projected benefits	Straight-line	Straight-line		
To period of services	basis	basis		
Amortization of actuarial differences	10 years	10 years		

#### 10. Income Taxes

(a) The tax effects of temporary differences that give rise to significant portions of the deferred tax assets are presented below:

	Millions of yen				
	March 31,				
		2008	2009		
Deferred tax assets:					
Write-down of fixed assets	¥	1,689	¥	1,684	
Allowance for doubtful accounts		943		1,204	
Reserve for retirement benefits to officers		398			
Write-down of marketable securities		314		300	
Intercompany profits		406		373	
Loss on valuation of real estate for sale		_		740	
Operating loss carryforwards		523		205	
Unrealized loss on hedging derivatives		11			
Other		1,284		857	
Total gross deferred tax assets		5,570		5,363	
Valuation allowance		(3,310)		(3,213)	
		2,260		2,150	
Deferred tax liabilities:		,		,	
Reserve for advanced depreciation		(72)		(72)	
Unrealized gain on other securities		(741)		(163)	
Unrealized gain on hedging derivatives		_		(11)	
Total gross deferred tax assets liabilities		(814)		(246)	
Net deferred tax assets	¥	1,446	¥	1,904	

(b) The reconciliation between the statutory tax rate and the effective tax rate as at March 31, 2008 and 2009 is presented below:

	As of March 31,		
	2008	2009	
Statutory tax rate	40.4%	40.4%	
Permanent differences on expenses not deductible	5.0	3.3	
Permanent differences on income not taxable	(1.4)	(3.0)	
Accrued bonuses to directors and statutory auditors not deductible	2.6	1.3	
Inhabitant taxes per capita	2.6	1.6	
Valuation allowance	(31.1)	12.7	
Other	(8.6)	(7.4)	
Effective tax rate	9.5%	48.9%	

#### 11. Segment Information

Industry Segment Information	
The Company and its subsidiaries operate principally in the fo	llowing five industrial segments:
Construction	Construction and engineering works
Development	Development and sale of real estate
Golf	Management of golf courses
Hotel	Management of hotels
Advertising Agency	Advertising agent

The segment information of the Company and its subsidiaries for the year ended March 31, 2008 and 2009 is presented below:

		Millions of yen		
		2008		2009
Net sales:				
Construction	¥	58,406	¥	63,082
Development		7,137		484
Golf		640		313
Hotel		2,998		543
Advertising agency		1,681		1,530
		70,862		65,952
Less: intersegment transaction		(424)		(100
		70,439		65,85
Operating expenses:				
Construction		58,301		61,48
Development		6,012		49
Golf		667		33
Hotel		2,669		56
Advertising agency		1,673		$1,51_{4}$
Adverusing agency				/
To an internet to an attack		69,321		64,390
Less: intersegment transaction		(346)		(100
		68,975		64,290
Operating income	¥	1,463	¥	1,561
Assets:				
Construction	¥	31,967	¥	38,75
Development		7,798		8,33
Golf		7,011		4,09
Hotel		6,026		68
Advertising agency		1,052		998
Haverubnig ugeney		53,854		52,864
Other assets		9,130		9,89'
Outer assets	¥	62,984	¥	62,76
Depreciation:				
Construction	¥	153	¥	17
Development		44		40
Golf		47		28
Hotel		261		54
Advertising agency		7		
Advertising agency	¥	513	¥	308
Impairment loss on fixed assets:				
Construction	¥	2	¥	1
Development	-	_	1	_
Golf				
				20
Hotel		_		20.
Advertising agency	¥	2	¥	21
Capital expenditure:		014		
Construction	¥	214	¥	44
Development		4		;
Golf		31		1
		401		15
Hotel		101		
		3		_

12. Per Share Data Net assets per share and net income per share as of and for the year ended March 31, 2008 and 2009 are as follows: Ven

	ren				
		2008		2009	
Net assets per share	¥	307.15	¥	296.55	
Net income per share – primary		12.61		10.78	
	Millions of yen				
	2008		2009		
Net income	¥	902	¥	766	
Net income pertaining to common stock	¥	902	¥	766	
Average outstanding shares of common stock	71,536 thousand shares		/	71,055 thousand shares	

## BOARD OF DIRECTORS, STATUTORY AUDITORS AND EXECUTIVE OFFICERS AS OF MARCH 31, 2009

#### **Board of Directors**

Chairman and President, Representative Director Takahiro Kitano

Vice President, Representative Director Kimio Shiozawa

#### Directors

Shinsuke Nishida Yoshitada Mikami Yoshikatsu Yamazaki Zentaro Ozawa

Outside Director Yoshinori Uda

#### **Statutory Auditors**

Permanent Auditor

Tadaaki Takamisawa

#### Auditor

Toshiyuki Tsukada Akira Koike Yoshichika Owa

#### **Executive Officers**

President and Executive Officer Takahiro Kitano \*

Vice President and Executive Officer Kimio Shiozawa \*

Senior Executive Officers Tetsuji Hashimoto Shinsuke Nishida \*

#### Managing Executive Officer

Yoshitada Mikami \* Toshiro Maki Itsuo Takeuchi Nagayoshi Matsumoto Yoshikatsu Yamazaki \*

Zentaro Ozawa \*

#### **Executive** Officer

Toshiaki Yamagishi Kazuyasu Hirata Noriaki Yaguchi Norimitsu Akanuma Kiyonori Nakashima Yoneo Obinata

\* : Member of Board of Directors

